

Investor Presentation NASDAQ: SYT

October 2023





Forward-Looking Statements

This document contains forward-looking statements. In addition, from time to time, we or our representatives may make forward-looking statements orally or in writing. We base these forward-looking statements on our expectations and projections about future events, which we derive from the information currently available to us. Such forward-looking statements relate to future events or our future performance, including: our financial performance and projections; our growth in revenue and earnings; and our business prospects and opportunities. You can identify forward-looking statements by those that are not historical in nature, particularly those that use terminology such as "may," "should," "expects," "anticipates," "contemplates," "estimates," "believes," "plans," "projected," "predicts," "potential," or "hopes" or the negative of these or similar terms. Factors that may cause actual results to differ materially from current expectations include, among other things, those listed under the heading "Risk Factors" and elsewhere in the annual report on Form 20-F for the fiscal year ended December 31, 2022 that we have filed with the U.S. Securities and Exchange Commission (the "SEC"). Forward-looking statements are only predictions. The forward-looking events discussed in this document and other statements made from time to time by us or our representatives, may not occur, and actual events and results may differ materially and are subject to risks, uncertainties and assumptions about us. We are not obligated to publicly update or revise any forward-looking statement, whether as a result of uncertainties and assumptions, the forward-looking events discussed in this document and other statements made from time to time by us or our representatives might not occur. Past performance is not indicative of future results. There is no guarantee that any specific outcome will be achieved. Investments may be speculative, illiquid and there is a total risk of loss.

Risk Factors

Our business and our ability to execute our business strategy are subject to a number of risks as more fully described in the section titled "Risk Factors" of our annual report on Form 20-F for the fiscal year ended December 31, 2022, as filed with the SEC. These risks are not presented in the order of importance or probability of occurrence. These risks are described in greater detail in our aforementioned Form 20-F. If any of the risks actually occurs, our business, financial condition and results of operations could be materially adversely affected.

Convenience U.S. Dollar Translations

Substantially all of our revenues are generated in Japan, and our functional currency and reporting currency is the Japanese yen. While this document provides convenience translations from Japanese yen to U.S. dollars at certain exchange rates specified herein, such translations are only provided for reference purposes. We make no representation that any Japanese yen or U.S. dollar amounts could have been, or could be, converted into U.S. dollars or Japanese yen, as the case may be, at any particular rate, or at all.



Company Overview

About Us



\$167M USD

2022 Revenue

YOY 32%

Top Line Growth

\$13M

Assets Management and Rental Income (Passive & stable income)

\$65M

2023 1st Half Revenue

\$187M~203M

2023 Revenue Forecast

\$6.4~7.4M

2023 Operating Profit Forecast

\$27.3M

FY 2022 Gross Profit

\$3.0M

FY 2022 Net Income

100+

Employees

3500+

Rooms Managed

60+

Buildings Under Management

273,000

Crowdfunding Members as of Oct 2023
(No. 1 in Japan)

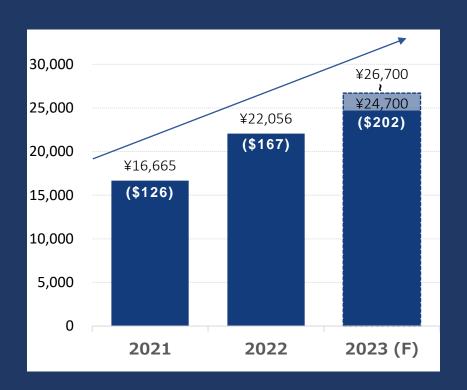
(1USD=131.81JPY)

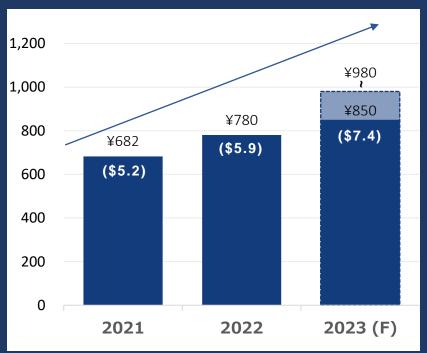
Consolidated Sales and Operating Income for the Three-Year Period



Three-Year Sales Trends

Three-Year Operating **Income Trends**





(Unit in million JPY [million USD]; 1USD=131.81JPY)

Who We Are



Real Estate Development & Sales

- Development of commercial and residential assets
- 588 units sold in FY22
- 65 buildings completed19 buildings in development
- 90% of revenue

Asset Management (Crowdfunding)

- 3500+ managed units and 60+ buildings managed
- 63 crowdfunding projects
- 9% of revenue

New Enterprises

- Renewable energy
- Artificial intelligence integration
- <1% of revenue</p>

Prop-Tech x Real Estate x Al x Renewable Energy

Diversification of Financing Methods



ON-BALANCE BUSINESS

OFF-BALANCE BUSINESS



Crowdfunding Platform Management

Real Estate







[Residential and Commercial buildings]

Development







Improvement of financial structure by making offbalance sheet arrangements for target real estate, and separation of real estate price volatility risks.



Development





SYLA's Revenues

APBM* & Rental Income (Stable income)

Sales

Acquisition fee income Management fee income Exit income

^{*} Fund Management, Property Management, Building Management

Environment Surrounding the Japanese 5Y Real Estate Market



Positive Macro Environment Working as a Tailwind

Historically low central bank interest rate

Country Japan -0.1 Switzerland 1.75 China 3.45 South Korea 3.5 Singapore 3.71 Australia 4.1 Euro Area 4.25 Canada **United Kingdom** 5.25 **United States** 5.5 Indonesia 5.75

6.5

Saudi Arabia

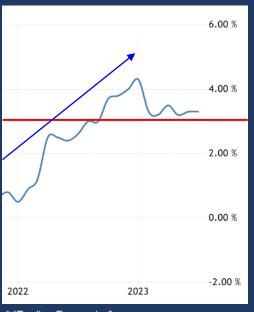
India

Historic depreciation of the yen boosting the investment from overseas



^{* &}quot;MUFG Fx Chart"

Inflation
Consumer Price Index
(CPI) Over 3.0



^{* &}quot;Trading Economics"

^{* &}quot;Trading Economics"

^{*} The percentage of JGBs held by the BOJ exceeded 50% for the first time at the end of September 2022, and continues to be the largest ever. Outstanding JGBs on a market value basis totaled ¥1080 trillion at the end of March, with the BOJ holding ¥576 trillion. Insurance and pension funds were next at 21.9%, followed by banks and other deposit-taking institutions at 8.9%, and overseas at 7.2%, down from 7.4% at the end of December 2022. – Flow of Fund Statistics

Environment Surrounding the Japanese 5 Real Estate Market

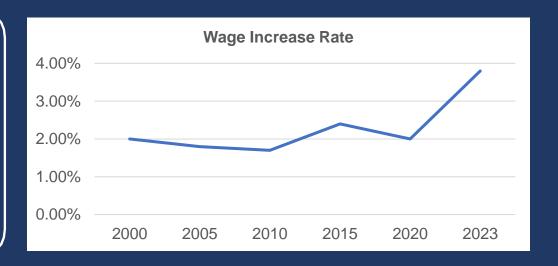


Entering the First Inflationary Cycle with Wage Increases in 20 years

Wage Increase

The average wage increase in 2023 was 3.69%, the highest in 30 years.

The absence of past price increase over an extended period suggests an accelerated spike in future service price, further increasing the likelihood of achieving stable, sustained price increases, and ultimately entering a virtuous cycle of inflation.



Environment Surrounding the Japanese 5 Real Estate Market



Macro Factors Further Contribute to Long-term Inflationary Trends in the Real Estate Market

Rising land prices in the Tokyo metropolitan area

The global monetary easing and lockdown triggered by the COVID-19, as well as rising energy prices triggered by the conflicts between Russia and Ukraine, have caused global inflation. Prices began to rise in 2021 and are still rising at a high rate of 3-4%.

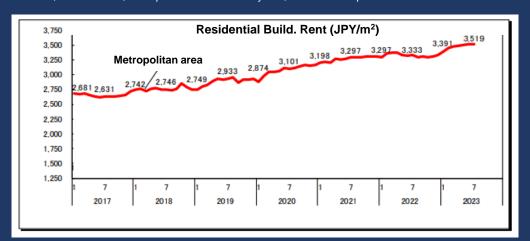


* Shows price trends based on 300,000 transactions per year. The index is published monthly by the Ministry of Land, Infrastructure, Transport and Tourism. 10 years, condominium prices rose from 102.6 to 186.

Rising rent price in the Tokyo metropolitan area

Inflation (rising prices) is the factor behind rising rents in urban areas.

In July 2023, rents for condominiums in the Tokyo metropolitan area rose slightly for the ninth consecutive month, up 0.1% month-on-month. By prefecture, rents in Tokyo rose again by 0.7%, exceeding the May level.



Environment Surrounding the Japanese 5 Real Estate Market



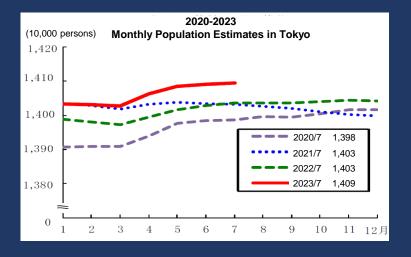
Factors Putting Further Upward Pressure on Land Prices and Rents

Tokyo Population Trends

Tokyo's population is at an all-time high of 14 million.

Compared to July 1, 2022, the number of people living in the wards increased by approximately 60.000.

This trend will put further upward pressure on land prices and rents in the Tokyo metropolitan area, and further activity in the metropolitan real estate market is expected over the next three years, when low interest rates are expected to continue.



Growth Factors in the Japanese Real Estate Market

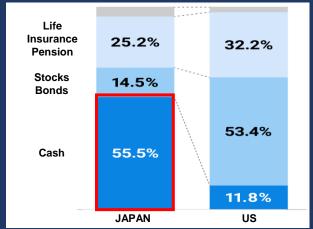


A Major Trend from Savings to Consumption and Investment

Huge savings for 55% of total national assets

Japan's savings account for 55% of its ¥2043 trillion (US\$15.2 trillion) is in personal financial assets.

The Kishida administration's slogan, "from savings to investment," aims to double the nation's asset income to progressively encourage a significant shift in financial assets from savings into investments as a key national policy.



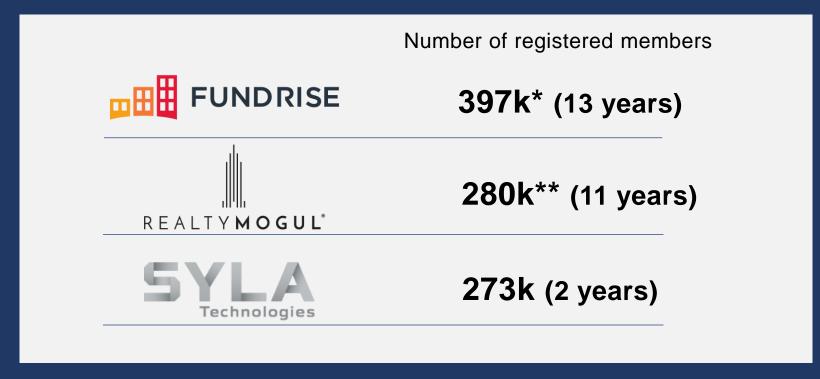
* OECD "Household financial assets"



SYLA Real Estate Crowdfunding

Global Real Estate Crowdfunding Companies





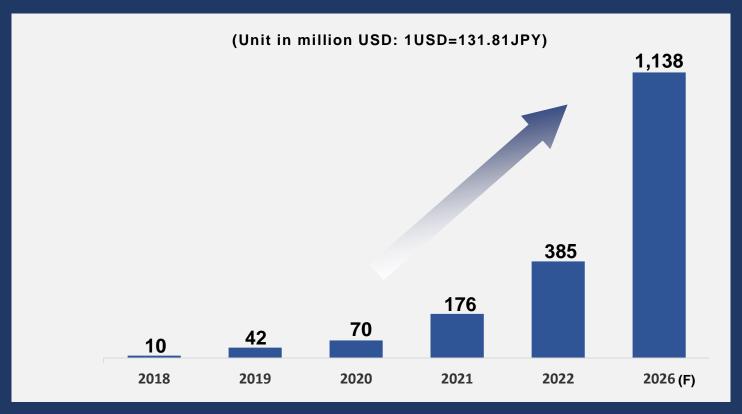
Aiming to become No.1 memberships and AUM in the world

^{*}https://fundrise.com/about

^{**}https://www.goodfinancialcents.com/best-fundrise-alternatives/#2-realtymogul

Real Estate Crowdfunding Market in Japan





- The crowdfunding market is expected to grow rapidly
- CAGR 50.9% from 2023-2032 globally**

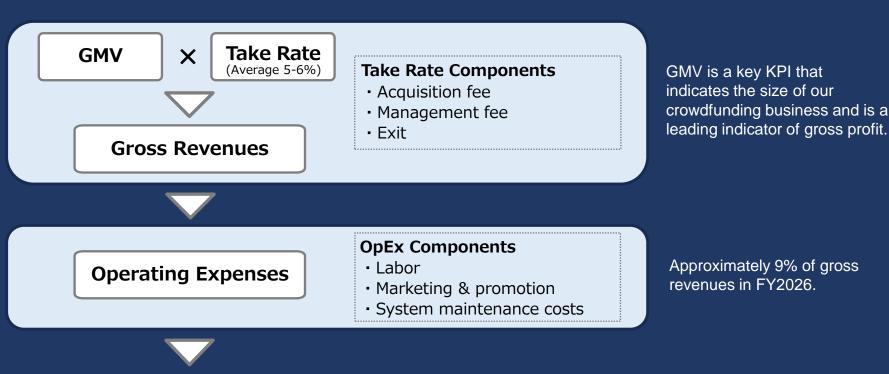
^{*}GrowShip Partners Co., Ltd. Website

^{**}Polaris Market Research: https://www.polarismarketresearch.com/industry-analysis/real-estate-crowdfunding-market

Crowdfunding Business Model



Rimawari-kun Revenues and Profits Structures



Approximately 9% of gross revenues in FY2026.

Operating Profit

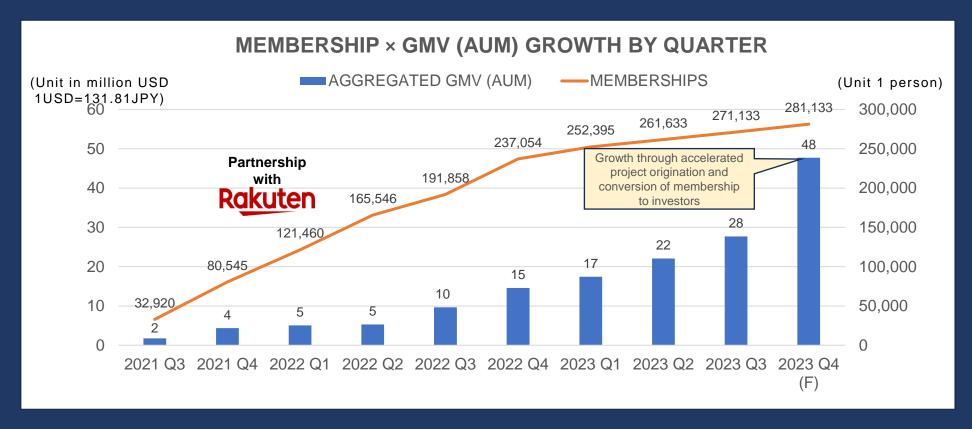
Drivers of High Profitability

- Benefits from economies of scale
- Higher AUM, higher profit rate

As more funds are launched. more expenses can be absorbed, further improving the rate of return.

Rimawari-kun Growth Forecast

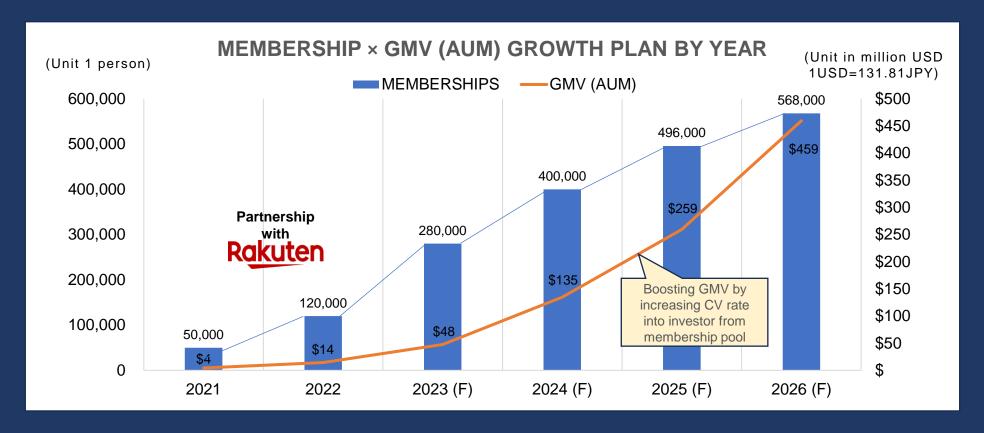




- Conversion from membership pools to Rimawari-kun investors will be the next growth driver
- Exploring domestic and oversea M&A expansion for crowdfunding platform
- Higher retention rate: 95% as of September 2023

Rimawari-kun Growth Forecast



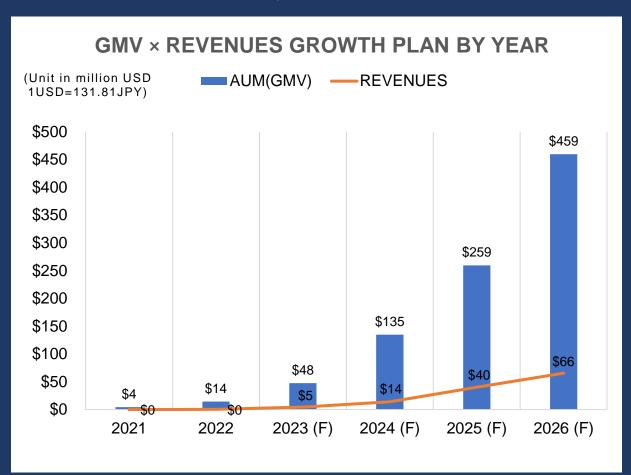


- Partnership with Rakuten, Japan's largest eCommerce company, has allowed for low cost and rapid growth in membership
- Conversion from membership pools to Rimawari-kun investors will be the next growth driver
- Exploring M&A for crowdfunding platform expansion in both domestic and overseas markets

Rimawari-kun Growth Forecast



Growth in GMV Directly Contributes to the Revenue Growth



- Mezzanine Financing will be available from November 2023, which is expected to increase the size of the fund and lead to increased sales
- More stable investment compared to financial risk assets such as stocks
- Rapid growth is expected in the next three years with several positive macro environmental factors such as inflation, very low interest rate and weak JPY

Rimawari-kun Growth Strategy



01

Rakuten ID Connection Release

- Can be registered by using their Rakuten ID
- Significantly reduces entry work at registration
- UX improvements accelerate Rimawari-kun member acquisition



02

Release of Rimawari-kun App

- Scheduled to be released in October 2023
- Identity confirmation will be completed by just holding your phone over your Individual Number Card
- 1 minute from registration to investment





03

Conversion from Rakuten Points to Rimawari-kun Points

- 1 regular Rakuten Point can be converted to 1 Rimawari-kun Point
- Rimawari-kun Points can be used to invest in funds
- Utilizing Rimawari-kun Points allows for better returns



One Minute Registration



STEP1
Register

STEP2
Verify your ID

STEP3
Select funds

STEP4
Apply

STEP5
Confirm











One minute from registration to investment

An Example of Funds



NEW インカム型

DOTOWN HOUSE By The Sea Vol.4



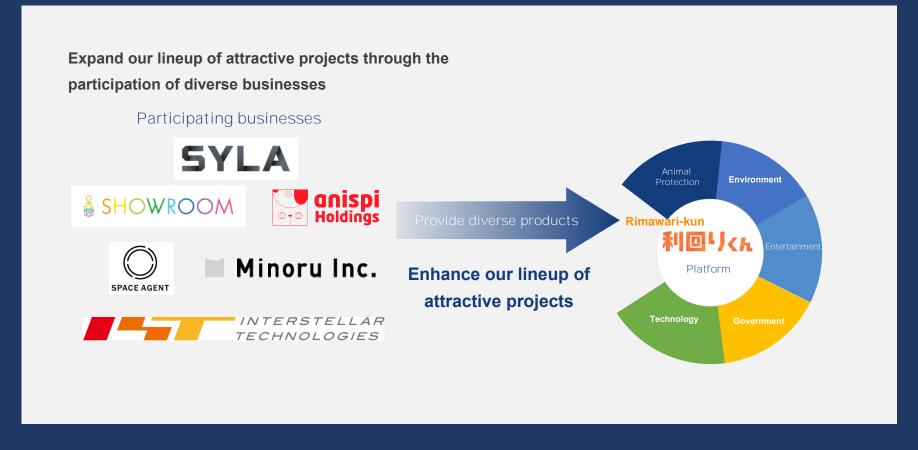
Rimawari-kun x DOTOWN

Revitalization project of a local community by building Surfer's house in the Surf Town Ichinomiya, Chiba



Rimawari-kun Platform and Revenue Generation





- Rimawari-kun is a 3rd party sponsored marketplace
- SYLA generates revenue from acquisition fees (3-6%) and AM fees (1-2%)

Many Compelling Projects Generating Significant Public Empathy



(1USD=131.81JPY)



INUNEKO HILLS Animal Friendly Development Project Total amount of subscriptions

\$1.18m USD

Total amount applied for

Rate of achievement 103%

\$1.22m USD



Rate of achievement 140%

Space Business
Development
with Horiemon
Total amount of subscriptions

\$2.24m USD

Total amount applied for

\$3.13m USD



Streamer Support Apartment

Total amount of subscriptions

\$0.52m USD

Total amount applied for

Rate of achievement 103% \$0.54m USD



Rate of achievement 191%

Nursing Care x IoT Senior Tech Apartments Total amount of subscriptions

\$0.29m USD

Total amount applied for

\$0.55m USD





Solar Data Center

Total amount of subscriptions

\$0.07m USD

Total amount applied for

\$1.15m USD

Rate of achievement 1,595%

- Released 63 projects as of September 2023
- Aggregated GMV: \$30M as of September 2023 (expected to mark \$48M in Q4)
- Avg. Operation Period: 1 Year
- Avg. Return Rate: 4% Annually



SYLA Real Estate Development & Sales

Real Estate Development & Sales



One-stop business that handles everything from procurement \rightarrow Design \rightarrow Construction \rightarrow Sales \rightarrow AM/PM all on its own.



Real Estate Development & Sales



SYFORME Features

- Mainly residential building in central Tokyo
- Completed 65 projects in 10 years (avg. 30 units/building)
- 8 projects in FY2023, 10 projects in FY2024 expected
- Occupancy rate 99.5%

Portfolio

- SYFORME SUMIYOSHI
- SYFORME HIGASHI-IKEBUKURO
- SYFORME HIGASHI-AZABU
- SYFORME OMORI
- SYFORME WASEDA
- SYFORME NAKANO
- SYFORME KANNAI



SYLA Technologies

[SYFORME KANNAI]









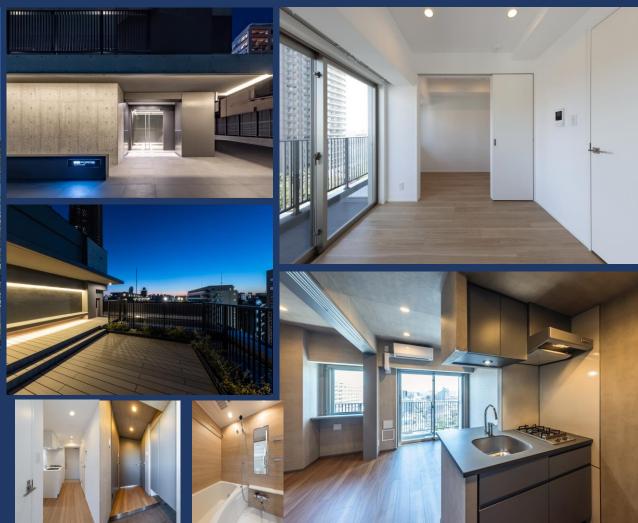


SYLATechnologies

[SYFORME SUMIYOSHI]







SYLA Technologies

[SYFORME HIGASHI-IKEBUKURO]













SYLATechnologies

[SYFORME OMORI]















Example of Owned Real Estate Properties



Features of properties held for lease

- Mainly residential/commercial building in central Tokyo
- Avg. Cap Rate: 3.5%
- Rental income and AM revenue total \$13M annually as of today

▼Galician Hills Nishiazabu



▼SYLA DAIKANYAMA



▼Mistral Point





SYLA Al & Renewable Energy

Utilize Al Technology for Property Source



Rimawari-kun x Al



Rimawari-kun AI technology collects real-time real estate data circulating online and calculates key indicators such as fair value and theoretical yield. It also grades and instantly identifies and notifies users about exceptional value properties.

OCR Technology



Al technology capable of performing image recognition on the countless emails and paper-based sales drawings that are received daily, extracting and reading information from them.

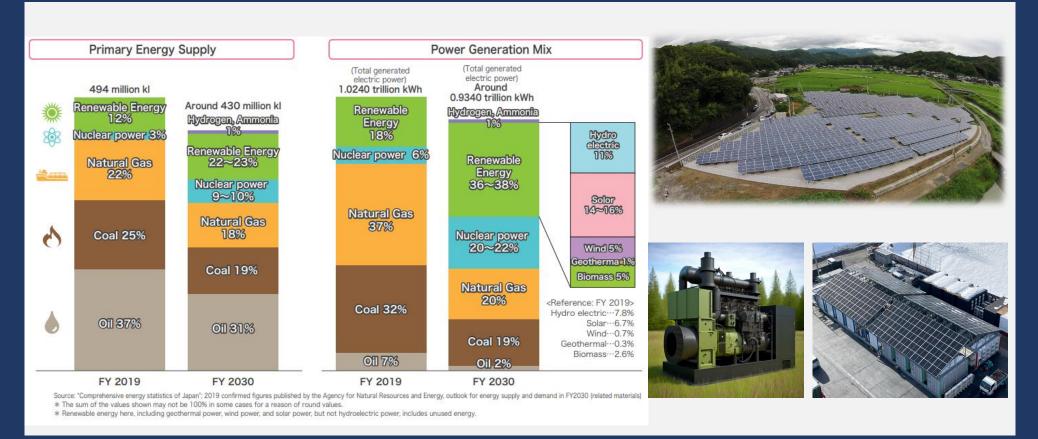
RPA Automation

新規メッセージ
宛先 toukyouniversityoftechnology@gmail.com
ガーラ神田淡路町の査定金額について
住友不動産販売物件担当様、
お世話になっております。
株式会社シーラ 仕入れ担当です。
頂いたガーラ神田淡路町の査定金額の件で連絡させて頂きました。
弊社目線での査定金額は3280万円となります。
ご検討の程、宜しくお願い致します。

RPA automation is set to significantly reduce manual labor in the procurement process such as ordering and emailing, aiming for a substantial enhancement in procurement efficiency.

Renewable Business (Solar & Bioenergy Construction)





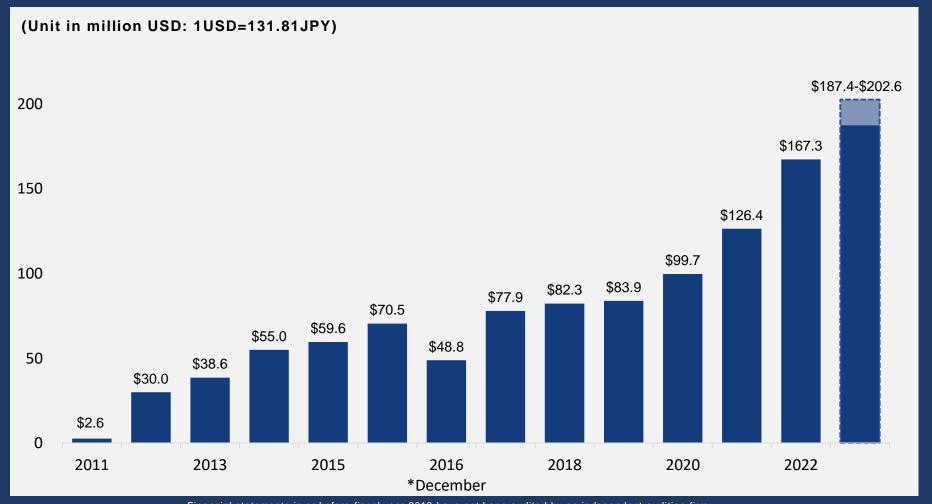
Japan to reduce GHG emissions by 26% from 2013 levels by 2030 and to achieve net zero by 2050



SYLA Financials

SYLA Group Revenue Trend (Consolidated)





Financial statements in or before fiscal year 2019 have not been audited by an independent auditing firm.

2021 and 2022 Balance Sheet



(Unit in million USD: 1USD=131.81JPY)

	FY2021	FY2022	YOY growth
Current Assets	\$67.8	\$108.5	59.8%
Cash and cash equivalents*	\$22.0	\$21.7	-1.1%
Inventory	\$38.5	\$79.8	106.9%
Non-Current Assets	\$94.9	\$117.5	23.7%
PPE	\$63.3	\$80.3	26.7%
Total Assets	\$162.8	\$226.0	38.8%
Current Liabilities	\$31.4	\$38.9	23.7%
Short-term debt	\$17.2	\$14.7	-18.6%
Non-Current Liabilities	\$89.0	\$137.2	54.2%
Long-term debt	\$69.2	\$117.3	69.3%
Equity	\$42.3	\$49.8	17.6%

^{*}Cash and cash equivalents include restricted cash and term deposits

2023 Financial Guidance Profit & Loss



(Unit in JPY and USD: 1USD=131.81JPY)

	FY2021	FY2022	FY2023 (F)	YOY growth (F)
Revenue	¥16,660M (\$126.4M)	¥22,051M (\$167.3M)	¥24,500M (\$187.4M)	11%
Operating Income	¥682M (\$5.1M)	¥778M (\$5.9M)	¥980M (\$7.4M)	26%
Net Income	¥277M (\$2.1M)	¥394M (\$2.9M)	¥424M (\$3.2M)	8%
PER PBR EPS	\$9.1	\$9.7	57.5 3.2 \$12.4	28%
Dividend per share Dividend per ADS	\$0.38 \$0.0038	\$0.53 \$0.0053	\$1.07 \$0.0107	100%
Dividend % per share Dividend % per ADS			15% 0.15%	

- Expect to double the dividend per share (1 share = 100 ADRs) from ¥70 to ¥140
- Aim to increase dividends every year to reach 30% of net income in long term
- Employee Stock Purchase Plan (20% incentive)

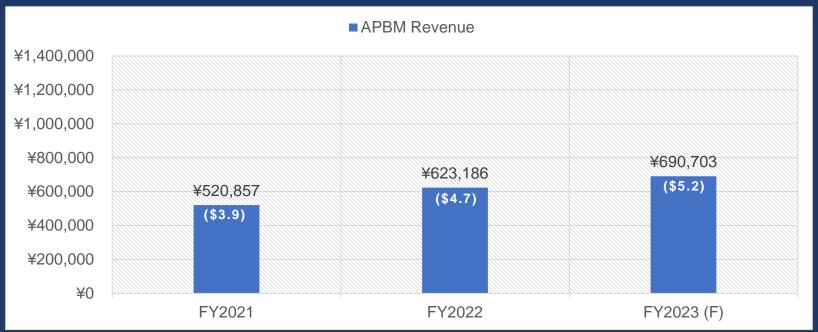
Three-Year Growth Trend of APBM Business



APBM Business;

Fund Management, Property Management, Building Management

(Unit in million JPY [million USD]; 1USD=131.81JPY)



The APBM business, which is one of our most stable business, has been growing steadily over the past three years through the current fiscal year, supporting our profit structure.

Contact Us



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